

**44<sup>th</sup> ANNUAL GENERAL MEETING OF KUMPULAN PERANGSANG SELANGOR BERHAD HELD ON 25 MAY 2021**
**RESPONSES TO THE REMAINING QUESTIONS NOT READ OUT BY MANAGEMENT DURING 44<sup>th</sup> AGM LIVE MEETING**

NO.	QUESTIONS	ANSWERS
1.	<p>Competitors of KPS - VS Industries, SKP Res &amp; ATA IMS:</p> <p>1. How do you rank KPS against them in terms of current business plan (growth), clientele, market shares in Malaysia &amp; overseas?</p> <p>2. What about comparison under inherent share value, enterprise value or NTA categories? (better to invest in KPS?)</p> <p>3. Future growth prospect comparisons?</p> <p>4. Segments that KPS would want to venture into that competitors are already in or vice versa?</p>	<p>VS Industries, SKP Resources and ATA IMS are Electronic Manufacturing Services ("EMS") contract manufacturers ("CM") whose operations include the assembly or subassembly of products or electronic parts, mostly within the EMS sphere. Whereas, Toyoplas and CPI focus more on injection moulding, manufacturing and supply of thermoplastics, as well as EMS services, altogether forms only a part of the whole EMS manufacturing chain. To paint a clearer background for your understanding, the typical business flow is that Toyoplas and CPI deal with the CMs, who would subsequently deal with end brand owners for the supply of fully assembled products. One example of end brand owners is Dyson. For your information, Toyoplas actually supplies to VS Industries, SKP Resources and ATA IMS: They are our customers. Therefore, while we are in similar business sphere with those three names mentioned, we are not exactly competing with them. In fact, Toyoplas and CPI complete the ecosystem of the plastics injection moulding and EMS sphere.</p> <p>Below are our response to your questions, contingent to the above explanation.</p> <p>1. We focus heavily on plastic injection moulding with complementary EMS, while the CMs focus more on EMS. Our clientele is made up of approximately 90 multinationals hence relatively having lower concentration risk. We are more sectorally diversified with customers from the consumer electronics, automotives, communications &amp; IT, as well as medical sectors. Our market share in the EMS sphere is lower compared to the three CMs.</p> <p>2. Relatively, the CMs are trading at higher valuations compared to KPS, given the former's singular business exposure in predominantly EMS. Although we are confident of our fundamentals and business prospect, it is not ethical for us to provide investment advice as to which Company one should invest in.</p> <p>3. Our near-term growth prospect shall still bear focus on the injection moulding business. Our business catalysts going forward include business penetration into new geography, product tiering for new and existing customers, as well as securing new customers. Our exposure in the EMS will be strategically complementary to create one-stop center for better product offering to our clients, rather than overtaking the CMs.</p>

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		<p>4. Our future ventures or acquisitions will be bolt-on in nature to complement our existing business across all industries we are in; either horizontal move to increase market presence or product mix, or, in the longer run when we are much bigger, vertical move, to control the supply chain.</p>
2.	<p>KPS minority shareholder in SPRINT.</p> <p>1. Does Gamuda seek KPS' views when negotiating with government for sale under trust concept or they just "shut KPS up" because of KPS owning only 20%?</p> <p>2. Any news on sale to the Government?</p> <p>3. If no sale, is toll business profitable moving forward and what is dividend returns for last 3 years?</p> <p>4. Can KPS exit SPRINT as shareholder under shareholders agreement? If so, any takers?</p>	<p>1. Gamuda deals directly with the Government.</p> <p>2. To date, there is no new update with regards to the official offer from the Federal Government.</p> <p>3. Yes, SPRINT is expected to make marginal profit moving forward, barring the tightening of movement controls by the government. However, KPS has not received any dividend from SPRINT Holdings Sdn Bhd since acquisition due to its loan covenants restrictions and the company only started generating marginal profit since 2019.</p> <p>4. Yes, we can but this effort had not been successful.</p>
3.	<p>Is KPS still involved in water business (like the heydays of ABBAS and Splash)?</p>	<p>No, KPS is longer involved directly in water concession business. However, KPS still has indirect exposure through water chemical supply via Aqua-flo Sdn Bhd, as well as pipe replacement and rehabilitation business via Smartpipe Technology Sdn Bhd.</p>
4.	<p>Was KPS involved in the tender process for the RM4 billion Rasau water treatment plan?</p> <p>1. If yes, details.</p> <p>2. If no, why?</p>	<p>KPS participated in the pre-qualifying exercise but was not shortlisted.</p>
5.	<p>Smartpipe Technology S.B. ("STSB"):</p> <p>1. What have happened to the</p>	<p>1. The Kedah state political shift announced in May 2020 resulted in further delay in relation to the NRW reduction programme in the state. The planned initiative underwent a full restart to revive discussions with the new government. As with</p>

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	<p>discussion with state authorities in Kedah and Sarawak on pipe replacement projects?</p> <p>2. What about getting or tendering for projects in Selangor? Surely state government is more than willing to assist or at least accommodate KPS. Or this assertion is far from being the truth?</p> <p>3. Under current business condition, is STSB viable business unit since KPS is moving towards manufacturing sector (consumer base)?</p>	<p>discussion with the State Secretary and water operators in Sarawak, the discussions started in early 2020. We had met with the state representatives together with the water operators for a pilot project opportunity. The state was responsive to our proposal and requested for SPT to work with Kuching Water Board (“KWB”) and Jabatan Bekalan Air Luar Bandar (“JBALB”) to further discuss the technicals and to identify potential location for the pilot project. However, follow-through discussions have been challenged by subsequent MCOs and further travel restrictions. We are planning on the necessary steps to revive the follow-through discussions.</p> <p>2. Smartpipe is currently involved in a project with Pengurusan Air Selangor Berhad, namely Package 12. The RM20 million project that was awarded by Pengurusan Air Selangor Berhad (“Air Selangor”) on 25 June 2018 is a pipe replacement project covering a length of 16.2km in Daerah Hulu Langat and Kuala Lumpur. All projects by Air Selangor are tendered through competitive bidding.</p> <p>3. Smartpipe is a viable business serving the ongoing Air Selangor project, the Package 12.</p>
6.	<p>How much does the company spend on this virtual AGM? Would the board kindly consider to give us e- voucher as a token of appreciation for attending this RPV, during the current MCO period. Thank you. I would like to request a printed hard copy of the company annual report.</p>	<p>The Company spent a total of RM60,874 on the running of the virtual 44th AGM and EGM.</p> <p>As for e-voucher, instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p> <p>A hard copy of the annual report can be requested through Tricor Services (Malaysia) Sdn Bhd, our professional and technical services provider.</p>
7.	<p>Is the company giving door gift to shareholders attending this virtual AGM?</p>	<p>Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p>
8.	<p>Can the company consider giving us e- voucher as a reward for attending this RPV. Thank you</p>	<p>Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p>

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9.	<p>Share buyback ("SBB") policy:</p> <p>1. I had previously suggested KPS to implement this policy as all blue chip companies have done so. Since there is now a 30% dividend payout policy on profit, is KPS seriously looking into this? The advantages are plentiful i.e., only good companies with retained profit do so, institutional investors like it, protect share price to some extent, gives confidence.</p> <p>2. Is KPS' cash flow good enough for SBB? If not, what are the mitigating steps to be undertaken?</p>	<p>1.KPS places great importance on the sustainability of its business, which is still growing. The Group is still in a growth cycle, with many business opportunities to explore and prioritize. Reinvesting into the business, such as pursuing capacity expansion, will help KPS strategies towards ensuring sustainable growth for the Group, which we believe bodes well to enhance stakeholders' confidence in KPS.</p> <p>2.Although the Company's cash flow is healthy, in the medium term the cash has been earmarked to pare down our debts to further solidify our balance sheets. Hence, returning surplus funds in the form of SBB may not be the option that the Group is currently inclined to.</p>
10.	<p>Good morning Mr. Chairman and board of directors. I wish to request for e-wallet as a token of appreciation to shareholders who attending this AGM. Thank you in advance for your kind consideration.</p>	<p>Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p>
11.	<p>Question for Chairman on position of MD cum CEO.</p> <p>As such, under rules of meetings, suggest another independent director to chair the AGM during this time.</p> <p>As a long time shareholder, I am certainly anxious about MD's contract which expires end of 2021. Under no circumstances am I asking these questions on his behalf or that of any party.</p> <p>1. Criteria set for renewal.</p>	<p>1. As a primary authority for leadership, governance, investment, control, and management of the business activities throughout the Group, the MD is expected to provide management oversight and responsibility, ensuring efficient functioning of the Group's business by conceiving its vision and purpose, developing corporate and business strategies, and planning for effective structures and processes to meet the Group's strategic objectives.</p> <p>2. As new corporate goals have been set to enhancing KPS' strategic position and focus from now until 2024, the MD's performance will be gauged on solidifying the total shareholder's return (TSR) and aligning the Group's Return on Equity (ROE) to that of similar peers from the industry.</p>

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	2. New goals, profitability, share valuation etc apart from the existing BTP (whether come to full fruition or otherwise).	
12.	Mr.Chairman, kindly provide e vouchers (Touch n Go) to shareholders who attending AGM due to low dividend declared for 2020?	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
13.	Since this is 2nd virtual AGM, I humbly request BOD to give RM30 e-Wallet credit (in lieu of light refreshments during physical AGM) to minority shareholders as a token of appreciation.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
14.	Reference is made to Koon Yew Yin's ("KYY") comments on his blog that KPS is truly underpriced (09.03.21). Price shot up to limits up (RM1.23 then RM1.26 the next day) in the following day. Does KPS consider KYY's views as pure speculation or unfounded and if so, should clarification not be made to the general public to dismiss negative perceptions that KPS is being manipulated (price subsequently dropped back to RM90.5 sen)?	The Board and Management believe that KPS' fair valuation is supported by its long term fundamentals. We have no control over the speculative trading practices in the exchange nor over the vagaries in the share price performance reacting to sentiment emanating from the broader market.
15.	Dear BOD - Kindly give us some e-vouchers or e-wallet for being loyal shareholders and attending this meeting. Times are bad now. Thank you	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
16.	How robust are KPS cash flow and its liquidity in current COVID-19 climate in	KPS is expected to remain solvent and able to meet all its obligations mainly contributed by proceeds from SPLASH securitization, while KPS subsidiaries business is expected to fully

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	meeting its short-term obligation? And will KPS be expecting cash flow shortages in near future? (Cash flows, Page 189 to 191)	recover in year 2022. Therefore, KPS is not expecting cash flow shortages in the near future.
17.	How is KPS planning to utilize the cash of RM440 million in current Pandemic situation?	Other than for working capital and CAPEX, a portion of the cash will be reserved for schedule repayment of loan & borrowings. For prudence, during this uncertain time, we want to ensure that the Group have sufficient liquidity to support the Group's operations. Nevertheless, the business is still growing and KPS Group still explores opportunities in the marketplaces, keeping in mind of the aforesaid.
18.	Which subsidiary company(ies) brought the operating profit down in 2020?	Mostly our manufacturing business: Toyoplas, CPI, CBB and KKMW. This was mainly due to the pandemic's impact on our manufacturing business, including the temporary closure of operations during the first MCO and rising input cost.
19.	What is the future direction in your sustainability agenda?	Higher up on KPS' agenda as we advance, we will be looking at ways to make further inroads concerning waste management and waste conversion to reduce our environmental footprint. Going forward, we intend to fortify efforts in addressing one of the most challenging environmental issues facing businesses and society today: Climate Change. We are taking a keen interest in exploring the risks and opportunities in measuring and monitoring greenhouse gas ("GHG") emissions throughout our operations, with a clear intention to manage our carbon footprint further.
20.	Mr. Chairman, kindly provide e vouchers to shareholders who attend RPV. I wish to request for e wallet 100.00. Thank you very much.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
21.	Any door gifts? Strategy for next 12 months?	<p>Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p> <p>Our strategy for the next 12 months to four years until 2024 will be LEAP25, which is aimed at strengthening the Group's strategic focus and position in all marketplaces it conducts business. Please refer to KPS Annual Report FY2020 to read more about LEAP25, provided</p>

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		on page 76 and 77.
22.	Please consider giving e-voucher to participating shareholders thank you.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
23.	What keeps the CEO and Chairman awake at nights?	We are cautious on the lingering impact of the pandemic in the medium-term that warrants prudence in maneuvering our business as we advance, our resilience in critical areas such as demand and supply chain, the safety of the workforce and digital enablement has enabled us to navigate the arising complexity with more agility. However, we have persisted in consolidating our business for our core business and look to the future with a relentless commitment to securing sustainable growth.
24.	As we all know, allowances will be given to those directors who attending for the company meeting. I hereby ask the company to give some e-voucher/e-wallet to those attending shareholders in order to show the company fair, treat the shareholders/directors equally. Thank you.	The Directors are not being paid for attending our 44th virtual AGM.  Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
25.	Good morning, During this unprecedented time, it calls for unprecedented actions. We hope the Board will consider giving e vouchers to shareholders of this virtual meeting, who are attending to show their continuous loyalty and support to the company. Thank you.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
26.	Hope the Board will give us faithful shareholders shopping vouchers or food vouchers thanks.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such

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		value.
27.	<p>Reference to BIMB Sec ("BIMB") &amp; Affin Hwang ("AH") research articles (06th &amp; 07th April 2021 respectively). Very good write up.</p> <ol style="list-style-type: none"> <li>1. Do you agree with the write up? If so, which part?</li> <li>2. If not, did you take corrective measures against BIMB &amp; AH?</li> <li>3. BIMB opined that KPS will "double its returns on equity in 3 years". Do you agree or disagree to this very strong comment?</li> <li>4. Can double in less than 3 years - 1.5 years?</li> <li>5. After articles, who are the institutional investors that came in? % of institutional investors?</li> </ol>	<p>During the many engagements that we have had with the research house, we had presented our historical numbers, performance, business strategy and prospects, accordingly.</p> <ol style="list-style-type: none"> <li>1, 2 &amp; 3. We advocate independence of thoughts between KPS and the research houses, especially in the latter's views in forming the Group's investment merits and metrics.</li> <li>4. The ROE target is plausible barring any unforeseen circumstances in the operating environment.</li> <li>5. Based on our shareholding statistics as of 30 April 2021, institutional shareholding stood circa 2.8%, as opposed to just 0.5% as of December 2020. This consists of foreign as well as local institutional shareholders.</li> </ol>
28.	<p>Is share price a KPI measurement for the group performance? If yes, it's way behind your peer in manufacturing.</p>	<p>Share price performance is not one of the KPIs as factors affecting the share price movement include aspects other than fundamentals, such as market sentiment. We believe that the fair valuation of the Company's shares would over the long term reflect the fundamentals.</p>
29.	<p>What plan is in place to enhance the group's performance in the face of the pandemic? Thank you.</p>	<p>We are determined to continue the momentum of success we charted last year. Building on these achievements, we have plans to ensure continued success and sustainable growth for the Group amidst the lingering pandemic impact.</p> <p>We have planned CAPEX allocation of about RM87 million in 2021 to support these value creation plans, 96% of which will be allocated for the manufacturing business, while the other 4% for other businesses.</p> <p>Toyoplas is expected to leverage on new prospect from their existing customers in new</p>



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		<p>technology such as 5G and WiFi6, industrial tools as well as consumer electronics. Toyoplas also plans to diversify its sales to healthcare sector and strengthening its footprint in Vietnam. CPI will continue to serve new sub-industries as well as moving into a more complicated product tiering for customers from the healthcare sector. As for CBB, offset division will continue to be the main driver for growth, with acquisition of new customers, production of new models and new products such as rigid boxes. CBB also plans to tap into offset and carton segments in Singapore, as well as increasing product range in the consumer products segment and capitalizing on e-commerce platform. Six new key retailers will continue to be the growth driver for KKMW in 2021. KKMW will continue to strengthen its distribution via e-commerce and expanding network beyond west coast. As for the licensing business, KKLC is targeting to issue two new licensees in Europe.</p>
30.	<p>I am NGEE GEOK CHOO. Please send me a printed copy of the annual report. I would like to take this opportunity to thank the company for this AGM with its presentations. As a token of appreciation, will the company give us e vouchers or e wallets? Thanks in advance.</p>	<p>The printed copy of the annual report can be requested through Tricor, our professional and technical service provider.</p> <p>Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.</p>
31.	<p>For directors seeking re-election as director, please state 3 achievements during their tenure (if you state less then you have less achievements) and 1 area of shortcoming which you seek to improve on if re-elected.</p>	<p>1) Dato' Idris bin Md Tahir ("Dato Idris")</p> <p>As an audit committee chairman, he enhanced with confidence and utmost integrity the effectiveness of the Group's audit committee functions. His counsel is beyond compliance, having purview on pertinent organizational risks and making sure that assurance meets the Group's needs. In so doing, he challenges the Management's and independent auditor's reports so as to ensure robust audit assurance.</p> <ul style="list-style-type: none"> <li>i. Increased transparency on how the audit committee discharges its duties to enable a more informed audit assessment. He is a tenacious person that is prepared to ask the tough questions and spear head the development of KPS Internal Control Framework in 2020 for Group and subsidiaries.</li> <li>ii. Ensured the right composition of the audit committee with diverse counsel experience, perspective and expertise traversing various business functions within the Group. He also ensured that the committee members are as accoutered with financial literacy as with business acumen, all of which is crucial in reviewing quarterly financial results prior to presentation to KPS Board; and</li> <li>iii. He demonstrated outstanding working knowledge of audit committee practices, widening the workload and responsibilities to reflect increased plurality and complexity</li> </ul>

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		<p>of risks and opportunities within the Group's business, altogether discharging best practices in his oversight responsibilities.</p> <p>2) Puan Norliza Kamaruddin ("Puan Norliza")</p> <p>Puan Norliza played a pivotal role in embedding the sustainability culture within the Group with her council on how pertinent environmental, social, and governance (ESG) factors to its long-term profitability and hence the sustainability of all business within the Group, as well as how central these factors are related to the Group's competitiveness and ability to operate efficiently. Her expertise counsel in strategic communication is also valuable to the Group, as KPS advancing forward to enhance its strategic focus and position in the marketplace.</p> <ul style="list-style-type: none"> <li>i. Successfully streamlined sustainability framework and strategy in the Group, aligning KPS' sustainability practices to UNSDGs.</li> <li>ii. Provided oversight on enhancing the Group's brand equity in the marketplace and stakeholders' awareness on KPS new business direction and new investment profile.</li> <li>iii. Her council on improving stakeholders' perception on KPS has been a success: Since her coming onboard, KPS has won two sustainability awards and one NACRA award. Details on these awards are provided on page 11 of the Annual Report.</li> </ul> <p>3) Mr Koay Li Onn ("Mr Leon Koay")</p> <p>The Board had also recommended that Mr Leon Koay an INED of the Company to be re-elected as Director. However, Mr Leon Koay had vide a letter dated 7 May 2021 indicated that he does not wish to seek re-election as Director at the 44th AGM. Pursuant thereto, he retired and ceased to be a Director of KPS at the conclusion of the 44th AGM and the Ordinary Resolution 4 was not put to vote at the 44th AGM.</p>
32.	What is the expected contribution from the new customers of Toyoplas & CPI, Thank you.	We expect that new onboarded customers of Toyoplas and CPI will contribute less than 5% to the Group's revenue in the immediate term. The traction is expected to garner momentum in the following years.
33.	The cashflow positions based on annual report looks good. How is the current cashflow now?	As per our recently announced 1Q21 results, our cash and bank balances remained at RM444.6 million.
34.	Has there been an increase in institutional shareholders given your new dividend policy? How are you currently	With active engagements and the initiation of analyst coverage by BIMB Securities recently, we have managed to garner stronger institutional shareholding on board. As of 30 April 2021, the institutional shareholding stood circa 2.8%, as opposed to just 0.5% as of December 2020.

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	increasing insti shareholding given the stock is rather illiquid in the market	Quite the contrary, trading momentum has picked up compared to what it was a few years ago, providing better liquidity in the market.
35.	Mr. Chairman, we loyal shareholders are taking time & efforts to register, go online & vote for the AGM & would appreciate that the company reward us appropriately with Touch n Go credits or post some food vouchers to us. Thank you.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
36.	Mr. Chairman, please give e-wallet credits (e.g., Touch n Go) for us loyal minority shareholders voting today. Thank you.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.
37.	What is the company view on highway takeover considering that SPRINT is partly owned by KPS.	With all focus on fighting COVID-19 in Malaysia and worldwide, we believe SPRINT deal has been put on hold. However, we shall stand guided by any decision on the official offer arrived by the Federal Government and will announce accordingly if there are new updates on the deal.
38.	Please consider giving e-voucher to participating shareholders.	Instead of one-off gifts, KPS is focusing more on creating long-term values for the shareholders. The adoption of dividend policy and the proposed final dividend FY2020 of 2.5 sen amidst this challenging environment serve as an evidence of the Company creating such value.