

CHAPTER

08

Stakeholder Information

Analysis of Shareholdings as of 26 March 2026

A. Issued Shares of the Company : **537,385,383 Ordinary Shares**
Voting Right : **One (1) Vote per Ordinary Share**

B. Analysis by Size of Shareholdings

Size of Shareholdings	No. of Shareholders	% of Shareholders	No. of Shares Held	% of Shares Held
Less than 100	992	12.39	38,029	0.01
100 to 1,000	1,881	23.49	1,047,085	0.19
1,001 to 10,000	3,022	37.73	14,126,554	2.63
10,001 to 100,000	1,824	22.77	55,980,373	10.42
100,001 to less than 5%	288	3.60	125,494,850	23.35
5% and above	2	0.02	340,698,492	63.40
TOTAL	8,009	100.00	537,385,383	100.00

C. List of Substantial Shareholders (5% And Above)

No.	Name	Shareholdings	%
1.	DARUL EHSAN INVESTMENT GROUP BERHAD Shares held in CDS account as follows: a. Own account - 1,461,916 b. ABB Nominee (Tempatan) Sdn Bhd - 309,561,538	311,023,454	57.88
2.	PERBADANAN KEMAJUAN NEGERI SELANGOR Shares held in CDS account as follows: a. RHB Nominees (Tempatan) Sdn Bhd/ RHB Islamic International Asset Management Berhad - 29,675,038	29,675,038	5.52

D. List of Thirty (30) Largest Shareholders

No.	Name	Shareholdings	%
1.	ABB NOMINEE (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR DARUL EHSAN INVESTMENT GROUP BERHAD	309,561,538	57.61
2.	RHB NOMINEES (TEMPATAN) SDN BHD RHB ISLAMIC INTERNATIONAL ASSET MANAGEMENT BERHAD FOR PERBADANAN KEMAJUAN NEGERI SELANGOR (A)	29,675,038	5.52
3.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NG CHIEW ENG @ NG CHIEW MING (MY3087)	14,800,000	2.75
4.	HLIB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NG CHIEW ENG @ NG CHIEW MING	12,000,000	2.23
5.	TABUNG WARISAN NEGERI SELANGOR	9,309,615	1.73
6.	LIM CHEE MENG	2,730,000	0.51
7.	HLIB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TING YI EN	2,223,800	0.41
8.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NOOR AZMAN @ NOOR HIZAM B MOHD NURDIN (8037673)	1,960,615	0.37
9.	LIM CHEE MENG	1,656,215	0.31

Analysis of Shareholdings as of 26 March 2026

No.	Name	Shareholdings	%
10.	LIM CHIN SEAN	1,621,692	0.30
11.	HELLY LYKE TABALUJAN	1,600,000	0.30
12.	CHIN KAN SIN	1,573,700	0.29
13.	DARUL EHSAN INVESTMENT GROUP BERHAD	1,461,916	0.27
14.	OLIVE LIM SWEE LIAN	1,100,000	0.21
15.	MAL MONTE SDN BHD	1,087,692	0.20
16.	JUMA'AH BINTI MOKTAR	1,073,615	0.20
17.	FOONG NGET LEE	1,055,000	0.20
18.	CHENG CHANG CHAI	1,005,100	0.19
19.	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHIN KAN SIN	1,001,769	0.19
20.	TAN AI LENG	1,000,269	0.19
21.	TAN CHEE WEE	1,000,000	0.19
22.	KENANGA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR LIEW YOON PECK	951,800	0.18
23.	CIMSEC NOMINEES (TEMPATAN) SDN BHD CIMB FOR LIM CHEE MENG (PB)	948,876	0.18
24.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NG CHAI HOCK (MY0972)	905,000	0.17
25.	SAI YEE @ SIA SAY YEE	870,000	0.16
26.	CIMB GROUP NOMINEES (TEMPATAN) SDN BHD CIMB ISLAMIC TRUSTEE BERHAD FOR PHILLIP DANA AMAN (3717 TRO1)	852,900	0.16
27.	SULTAN IDRIS SHAH	769,153	0.14
28.	THIRU NAVOOKARASU A/L MUTHUSAMY	730,000	0.14
29.	HLB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR WEE TIANG KEE	700,292	0.13
30.	YAP MEI LIAN	700,000	0.13

E. List of Directors and Chief Executive Officer's Shareholdings

No.	Name	Shareholdings	%
1.	DATO' DR. AHMAD FADZLI BIN AHMAD TAJUDDIN	0	0.00
2.	DATO' Ts. SAIPOLYAZAN BIN MAT YUSOP	0	0.00
3.	DATO' IKMAL HIJAZ BIN HASHIM	0	0.00
4.	NORLIZA BINTI KAMARUDDIN	0	0.00
5.	DATO' NOORAZMAN BIN ABD AZIZ	0	0.00
6.	SHARMILA SEKARAJASEKARAN	0	0.00
7.	DATUK SYED IZUAN BIN SYED KAMARULBAHRIN	0	0.00
8.	AHMAD FARIZ BIN HASSAN	0	0.00

Additional Compliance Information Disclosures

1. Material Contract and Material Loans

Other than as disclosed in Note 37 of the Audited Financial Statements, there were no material contracts entered into by the Company and its subsidiary companies involving the interests of the Directors, MD/GCEO, DCEO/FCS, Head of Subsidiary Companies and major shareholders of the Company.

2. Utilisation of Proceeds Raised from Corporate Exercise

The status of utilisation of proceeds from disposal of all the securities of Sistem Penyuraian Trafik KL Barat Sdn Bhd ("SPRINT") held by Sistem Penyuraian Trafik KL Barat Holdings Sdn Bhd ("SPRINT Holdings") to Amanat Lebuhraya Rakyat Berhad ("ALR") ("Disposal") which was completed on 13 October 2022.

KPS Berhad received its 20% of the proceeds from the Disposal amounting to RM172.6 million from SPRINT Holdings in the form of dividend of RM43.8 million and redemption of non-cumulative redeemable preference shares of RM128.8 million.

No.	Purpose	Proposed/Actual Utilisation (RM'000)	Utilisation Timeframe
1.	Special dividend	24,182	December 2022
2.	Acquisition of new subsidiary company, MDS Advance Sdn Bhd:		
	- Upon completion	68,000	January 2023
	- After first year Profit Guarantee	8,000	March 2024
	- After second year Profit Guarantee	9,000	March 2025
3.	Principal repayment for existing term loan	18,000	August 2023
4.	Working capital	45,418	2023

3. Audit Fees and Non-Audit Fees

The amount of audit fees paid or payable to external auditors by the Company and the Group for the financial year ended 31 December 2025 are as follows:

Purpose	Company (RM'000)	Group (RM'000)
Audit Fees	578	2,192
Non-Audit Fees		
- Review of statement on risk management and internal control	10	10
- MFRS training	-	160
- Transfer pricing	9	106
- Preparation of tax computation	-	19
- Preparation of MBRS reporting to SSM	3	30
- Review of audit working paper	102	102
Total	702	2,619

Additional Compliance Information Disclosures

4. Recurrent Related Party Transactions (“RRPT”) of a Revenue or Trading Nature

Pursuant to Paragraph 10.09(2)(b) and Paragraph 3.1.5 of Practice Note 12 of the MMLR, details of the RRPT of a revenue or trading nature entered into during the financial year ended 31 December 2025 (“FY2025”) by KPS Berhad Group pursuant to the shareholders’ mandate obtained from the shareholders of KPS Berhad at the EGM of the Company held on 28 July 2025 were as follows:

No.	Company within KPS Berhad Group	Transacting Related Parties	Nature of Transactions	Actual Value Transacted during FY2025 (RM’000)	Interested Related Parties	
					Name	Nature of Relationship
(a)	Aqua-Flo Sdn Bhd® (“Aqua-Flo”)	Pengurusan Air Selangor Sdn Bhd (“Air Selangor”) and/or any of its subsidiary, associated or affiliated companies (“Air Selangor Group”)	Supply and delivery of chemical products, water meters, goods and services, laboratory monitoring equipment and disinfection system in Selangor and Federal Territories of Kuala Lumpur and Putrajaya by Aqua-Flo to Air Selangor Group ⁺	35,626	<p><i>Interested Major Shareholders</i></p> <ul style="list-style-type: none"> Menteri Besar Selangor (Incorporated) (“MBI”) Darul Ehsan Investment Group Berhad (“DEIG”) <p><i>Interested Persons Connected</i></p> <ul style="list-style-type: none"> Air Selangor Holdings Berhad (“ASHB”) Air Selangor Perbadanan Kemajuan Negeri Selangor (“PKNS”) 	<p>DEIG is a major shareholder of KPS Berhad with direct shareholding of 57.88%. MBI is a holding company of DEIG.</p> <p>ASHB is a wholly-owned subsidiary of MBI.</p> <p>Air Selangor is a wholly-owned subsidiary of ASHB.</p> <p>PKNS is a substantial shareholder of KPS Berhad with direct shareholding of 5.52% and a person connected to DEIG.</p>
(b)	Smartpipe Technology Sdn Bhd* (“SPT”)	Air Selangor	Laying of new pipes to replace existing pipes in Selangor and Federal Territories of Kuala Lumpur and Putrajaya by SPT to Air Selangor Group	Nil	<ul style="list-style-type: none"> Tabung Warisan Negeri Selangor (“TWNS”) <p><i>Interested Directors</i></p> <ul style="list-style-type: none"> Dato’ Dr. Ahmad Fadzli bin Ahmad Tajuddin (“Dato’ Dr. Ahmad Fadzli”) Dato’ Ts. Saipolyazan bin Mat Yusop (“Dato’ Ts. Saipolyazan”) 	<p>TWNS is a shareholder of KPS Berhad with direct shareholding of 1.732% and a person connected to DEIG.</p> <p>Dato’ Dr. Ahmad Fadzli sits on the Boards of MBI, PKNS, Air Selangor and ASHB. He is the Chairman and a Non-Independent Non-Executive Director of KPS Berhad.</p> <p>Dato’ Ts. Saipolyazan sits on the Boards of MBI, DEIG and ASHB. He is the board representative of MBI in KPS Berhad. He is also the Chief Executive Officer of MBI and Non-Independent Non-Executive Director of KPS Berhad.</p>

Additional Compliance Information Disclosures

No.	Company within KPS Berhad Group	Transacting Related Parties	Nature of Transactions	Actual Value Transacted during FY2025 (RM'000)	Interested Related Parties	
					Name	Nature of Relationship
(c)	Aqua-Flo®	Taliworks Corporation Berhad ("Taliworks") and/or any of its subsidiary, associated or affiliated companies ("Taliworks Group")	Sales of chemical products, laboratory & monitoring equipment and disinfection system by Aqua-Flo to Taliworks Group	9,126	<i>Interested Major Shareholders</i> Taliworks	Taliworks is a Major Shareholder of Aqua-Flo with direct shareholding of 24%.

Notes:

+ Pursuant to the Framework Agreement ("FA") dated 21 November 2023 entered into between Aqua-Flo and Air Selangor for a period of two (2) years commencing from 1 January 2024 to 31 December 2025 for the supply and delivery of chemicals, goods and services as described in Section 2.3(a) above.

Pursuant to FA dated 21 February 2023 entered into between Aqua-Flo and Air Selangor for a period of two (2) years commencing from 1 January 2023 to 31 December 2024 for the supply and delivery of water meters for new development, meter migration and replacement programme as described in Section 2.3(a) above of which the contract amount has been fully utilised by Air Selangor. Subsequently, on 28 February 2024, Aqua-Flo entered into a new FA for a period of three (3) years commencing from 1 March 2024 to 28 February 2027 for the supply and delivery of water meters for new development, meter migration and replacement programme.

® Aqua-Flo is a 51% owned subsidiary companies of KPS Berhad. The balance of 25% and 24% equity interests in Aqua-Flo is owned by Prismachem Sdn Bhd ("Prismachem") and Taliworks respectively. Neither Prismachem and Taliworks nor their directors and shareholders hold any shares in KPS Berhad.

* SPT is an indirect 64%-owned subsidiary companies of KPS Berhad. The balance 36% of the equity interest in SPT is owned by Smartpipe Holdings Sdn Bhd, an unrelated entity to KPS Berhad Group.

5. List of Group's Properties

Particulars of the Group's properties with net book value of 5% or more of consolidated total assets as at the end of the financial year are presented on pages 165 to 169 of this 2025IAR.

6. Directors' Training

Trainings attended by the Directors during FY2025 are set out on pages 132 to 135 of this 2025IAR.

Disclosure of Financial Data for Shariah Screening

Pursuant to Paragraph 9.25A of the Main Market Listing Requirement, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(a) Group Total Income and Total Assets

Continuing Operation	2025 (RM'000)	2024 (RM'000)
Revenue	1,043,281	1,064,724
Other Income	34,575	46,346
Interest/ Profit Rate Income	8,043	12,894
Share of Profit from Associates	1,966	4,761
Total Income	1,087,865	1,128,725
Total Assets	1,525,746	1,603,756

(b) Business Activities

Shariah Non-Complaint Activities	2025 (RM'000)	2024 (RM'000)
Interest Income	2,513	3,646

(c) Component of Financial Position

(i) Cash Component

Islamic Account/Instruments	2025 (RM'000)	2024 (RM'000)
Cash and Bank Balance	191,528	206,934

Conventional Account/ Instruments	2025 (RM'000)	2024 (RM'000)
Cash and Bank Balance	174,096	178,636

Disclosure of Financial Data for Shariah Screening

(c) Component of Financial Position (continued)**(ii) Debt Component**

Islamic Financing	2025 (RM'000)	2024 (RM'000)
Loan and Borrowing	113,681	162,270

Conventional Financing	2025 (RM'000)	2024 (RM'000)
Loan and Borrowing	7,254	22,642

List of Group Properties

1. AQUA FLO SDN BHD

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
Sg Buluh Daerah Kuala Selangor	Aqua-Flo Sdn Bhd	Aqua-flo Sdn Bhd	3,000 sq. ft	Leasehold	Warehouse Store	33	31/12/2000	192
Damansara Intan Petaling Jaya	Aqua-flo Sdn Bhd	Aqua-flo Sdn Bhd	1,130 sq. ft	Freehold	Office	25	31/12/2000	138
			1,249 sq. ft	Freehold	Office	22	20/09/2003	152
Bandar Sultan Suleiman Pelabuhan Klang	Aqua-flo Sdn Bhd	Aqua-flo Sdn Bhd	14,400 sq. ft	Leasehold 99/2110	Warehouse Store	10	2015	2,389

2. CENTURY BOND BHD

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
PT 3292 & 3293 Mukim Sentul District of Seremban, Negeri Sembilan	Polyplus Packages Sdn Bhd	Polyplus Packages Sdn Bhd	103,764 sq. ft	Freehold	A single storey factory with an annexed three storey office building	28	02/01/1985	-
PTD 65029 Mukim of Senai-Kulai District of Johor Bahru	Prestige Packages Sdn Bhd	Prestige Packages Sdn Bhd	90,604 sq. ft	Leasehold 60 yrs (Expiry: 2060)	A single storey detached factory, a double storey detached factory, guard house and bin centre	26	05/07/2000	2,903
PTD 8856 Mukim of Senai-Kulai District of Johor Bahru	Prestige Packages Sdn Bhd	Prestige Packages Sdn Bhd	116,740 sq. ft	Leasehold 60 yrs (Expiry: 2055)	A single storey detached factory	31	14/03/2003	4,879
PTD 8848 Mukim of Senai-Kulai District of Johor Bahru	Prestige Packages Sdn Bhd	Prestige Packages Sdn Bhd	108,900 sq. ft	Leasehold 60 yrs (Expiry: 2054)	A single storey detached factory and a guard house	32	03/11/2010	3,674

List of Group Properties

2. CENTURY BOND BHD (continued)

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
PTD 8849 Mukim of Senai-Kulai District of Johor Bahru	Eversynergy Sdn Bhd	Eversynergy Sdn Bhd	98,446 sq. ft	Leasehold 60 yrs (Expiry: 2055)	A single storey detached factory	31	1997	2,644
PLO 178 Mukim Senai-Kulai, Senai Industrial Estate III, Johor	Prestige Packages Sdn Bhd	Prestige Packages Sdn Bhd	21,780 sq. ft	Leasehold 25 yrs (Expiry: 2034)	A single storey detached factory	17	31/10/2004	415
PTD 46029 Mukim Senai-Kulai Senai Industrial Estate III, Johor	Prestige Packages Sdn Bhd	Prestige Packages	43,560 sq. ft	Leasehold 30 yrs (Expiry: 2025)	A single storey detached factory with a double sotrey front office	31	28/02/2007	1,228
JL, Dosomuko Ujung Baru, Pelabuhan Belawan, Medan Indonesia	PT Prestige Packages Indonesia	PT Prestige Packages Indonesia	5,653 sq. ft	Leasehold 2 yrs (Expiry: 2019)	A single storey detached factory	20	11/07/1905	130
31 Woodlands Close 01-14 Woodlands Horizon, Singapore	Esteem Packaging Pte Ltd	Esteem Packaging Pte Ltd	171 sq. ft	Leasehold 58 yrs (Expiry: 2072)	Factory unit on the 1st storey of the Building	12	01/10/2012	2,540
PTD 176445 Mukim Plentong District of Johor Bharu	Taspack Industrial Sdn Bhd	Taspack Industrial Sdn Bhd	104,969 sq. ft	Freehold	A parcel of industrial land erected upon a single storey factory, a double storey office annex and other ancillary buildings	16	21/11/2003	6,188
LOT 77185 Mukim of Senai-Kulai District of Johor Bahru	Prestige Packages Sdn Bhd	Prestige Packages Sdn Bhd	43,562 sq. ft	Leasehold 60 yrs (Expiry: 2057)	A single storey detached factory	27	01/01/2022	3,834

List of Group Properties

3. CPI (PENANG) SDN BHD

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
Plot 79 Land Building 1 Building 2 Lot 12150 Mukim 12 Barat Daya Pulau Pinang	CPI (Penang) Sdn Bhd	CPI (Penang) Sdn Bhd	174,601 sq. ft	Leasehold 60/2057	Land, 4 storey office building and 4 storey factory	27	15/10/1999	27,405
Plot 29 Hilir Sungai Keluang Satu Land Building - Warehouse Lot 12382 Mukim 12 Barat Daya Pulau Pinang	CPI (Penang) Sdn Bhd	CPI (Penang) Sdn Bhd	65,337 sq. ft	Leasehold 60/2051	Land, 2 storey office building and single storey warehouse	33	14/05/2016	2,684
Plot 109 Land Building Lot 17322 Mukim 12 Barat Daya Pulau Pinang	CPI (Penang) Sdn Bhd	CPI (Penang) Sdn Bhd	197,604 sq. ft	Leasehold 60/2069	Land, 3-storey factory building including office	3	4/7/2019	27,194

4. TOYOPLAS MANUFACTURING (MALAYSIA) SDN BHD

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
8 Burn Road #17-08 Trivex Singapore 369977	Toyoplas Holdings Pte Ltd	Toyoplas Holdings Pte Ltd	82 sq. m	Leasehold 60/2068	Office	18	18/8/2018	461
HS(D) 16074 PTD NO 5364 Mukum of Kesang Ledang, Johor	Toyoplas (Malaysia) Sdn Bhd Manufacturing	Toyoplas (Malaysia) Sdn Bhd Manufacturing	50,395 sq. ft	Leasehold 60/2051	Land, 2 storey office building and double storey factory	32	1/1/2014	2,518

List of Group Properties

4. TOYOPLAS MANUFACTURING (MALAYSIA) SDN BHD (continued)

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
HS(D) 62238 PTD 105112 Mukim Senai District of Kulajaya	Toyoplas Manufacturing (Malaysia) Sdn Bhd	Toyoplas Manufacturing (Malaysia) Sdn Bhd	298,688 sq. ft	Freehold	Land, 2 storey office building and double storey factory	10	28/8/2015	30,584
Apartment Unit No. 11D-1 Tower A Lippo Cikarang Crown Court Executive Condominium, Jl. Pajajaran Lippo Cikarang 17550	PT Toyoplas Manufacturing Indonesia	PT Toyoplas Manufacturing Indonesia	80 sq. m	Leasehold 2043	Expatriate's House	20	16/2/2005	25
Apartment Fanhouse (Pha Tower I) - Cikarang Crown Court Executive Condominium, Jl. Pajajaran Lippo Cikarang 17550	PT Toyoplas Manufacturing Indonesia	PT Toyoplas Manufacturing Indonesia	145 sq. m	Leasehold 2043	Expatriate's House	19	1/8/2006	74
Factory Building Delta Silicon II, Cikarang Jl. Trembesi, Blok F5 No. 9 Delta Silicon II Cikarang Selatan, Bekasi 17550, Jawa Barat, Indonesia	PT Toyoplas Manufacturing Indonesia	PT Toyoplas Manufacturing Indonesia	53,841 sq. m	Leasehold 2043/2044	Office, Production Line, Warehouse	21	28/10/2004	16,900
Cikarang Delta Delta Silicon II Plot F5-9 Jl. Trembesi Blok F5 No. 9 Delta Silicon II Cikarang Selatan, Bekasi 17550 Jawa Barat, Indonesia	PT Toyoplas Manufacturing Indonesia	PT Toyoplas Manufacturing Indonesia	54,990 sq. m	Leasehold 2043/2044	Office, Production Line, Warehouse	21	8/4/2004	9,786
Lot CN-04, Hoa Phu Industrial Park Mai Dinh Commune, Hiep Hoa District Bac Giang Province, Vietnam	Toyoplas Manufacturing (Bac Giang) Co Ltd	Toyoplas Manufacturing (Bac Giang) Co Ltd	25,689.3 sq. m	Leasehold 2066	Land, 2 storey office building and double storey factory	5	29/4/2021	6,465
Factory Building Lot CN-04, Hoa Phu Industrial Park Mai Dinh Commune, Hiep Hoa District Bac Giang Province, Vietnam	Toyoplas Manufacturing (Bac Giang) Co Ltd	Toyoplas Manufacturing (Bac Giang) Co Ltd	15,589.1 sq. m	Leasehold 2066	Land, 2 storey office building and double storey factory	3	09/01/2023	13,338

List of Group Properties

5. MDS ADVANCE SDN BHD

Location	Registered Owner	Beneficiary Owner	Land Area	Tenure/Lease expiry (Years)	Existing Use	Approximately Age of building (Years)	Date of Revaluation/ Acquisition	Net Book Value as at 31/12/2025 (RM'000)
No.22A, Jalan Industri Ringan Permatang Tinggi 2, Kawasan Industri Ringan Permatang Tinggi,14100 Simpang Ampat, Pulau Pinang	MDS Advance Sdn Bhd	MDS Advance Sdn Bhd	8,191 sq. ft	Freehold	Factory Building	7	27/12/2023	1,470
No.1, Lorong Industri Ringan Permatang Tinggi 14, Taman Industri Ringan Permatang Tinggi,14100 Simpang Ampat, Pulau Pinang	MDS Advance Sdn Bhd	MDS Advance Sdn Bhd	12,615 sq. ft	Freehold	Rent out	8	27/12/2023	2,054
D-16-05, Menara Mahkota Impian Pusat perniagaan Mahkota Impian 14000 Bukit Mertajam, Pulau Pinang	MDS Advance Sdn Bhd	MDS Advance Sdn Bhd	1,163 sq. ft	Freehold	Vacant	8	27/12/2023	325
No.23, Jalan Saujana 1/5 Taman Saujana Indah 14000 Bukit Mertajam, Pulau Pinang	MDS Advance Sdn Bhd	MDS Advance Sdn Bhd	2,573 sq. ft	Freehold	Vacant	13	27/12/2023	448

Corporate Information

Board of Directors

Dato' Dr. Ahmad Fadzli bin Ahmad Tajuddin

Chairman

Non-Independent Non-Executive Director

Dato' Ts. Saipolyazan bin Mat Yusop

Non-Independent Non-Executive Director

Dato' Ikmal Hijaz bin Hashim

Senior Independent Non-Executive Director

Norliza binti Kamaruddin

Independent Non-Executive Director

Dato' Noorazman bin Abd Aziz

Independent Non-Executive Director

Sharmila Sekarajasekaran

Independent Non-Executive Director

Datuk Syed Izuan bin Syed Kamarulbahrin

Independent Non-Executive Director

Ahmad Fariz bin Hassan

Managing Director/Group Chief Executive Officer

Board Audit Committee

Chairman

Datuk Syed Izuan bin Syed Kamarulbahrin

Members

Dato' Noorazman bin Abd Aziz

Sharmila Sekarajasekaran

Dato' Ikmal Hijaz bin Hashim

Nomination and Remuneration Committee

Chairman

Dato' Ikmal Hijaz bin Hashim

Members

Norliza binti Kamaruddin

Datuk Syed Izuan bin Syed Kamarulbahrin

Sharmila Sekarajasekaran

Board Governance and Risk Committee

Chairman

Sharmila Sekarajasekaran

Members

Norliza binti Kamaruddin

Dato' Noorazman bin Abd Aziz

Dato' Ts. Saipolyazan bin Mat Yusop

Board Investment Review Committee

Chairman

Dato' Noorazman bin Abd Aziz

Members

Dato' Ikmal Hijaz bin Hashim

Datuk Syed Izuan bin Syed Kamarulbahrin

Dato' Ts. Saipolyazan bin Mat Yusop

Sustainability Board Committee

Chairman

Norliza binti Kamaruddin

Members

Dato' Ikmal Hijaz bin Hashim

Dato' Ts. Saipolyazan bin Mat Yusop

Sharmila Sekarajasekaran

Corporate Information

Company Secretary**Selfia binti Muhammad Effendi**

(SSM PC No. 201908000999/MAICSA 7046782)

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Tingkat Bawah, Wisma PKPS
Persiaran Perbandaran
40675 Shah Alam
Selangor Darul Ehsan

Maybank Islamic Berhad

Shah Alam Main Branch
Persiaran Perbandaran
Seksyen 14
40000 Shah Alam
Selangor Darul Ehsan

RHB Bank Berhad

No 16 & 18
Jalan Tengku Ampuan Zabedah D9/D
Seksyen 9
40100 Shah Alam
Selangor Darul Ehsan

Auditors**Ernst & Young PLT**


Level 23A Menara Milenium
Jalan Damanlela, Pusat Bandar Damansara
50490 Kuala Lumpur

Listing**Bursa Malaysia Securities Berhad**


Main Market
(22 July 2003)
Stock Code: 5843

Share Registrar**Boardroom Share Registrars Sdn Bhd**

11th Floor, Menara Symphony
No. 5, Jalan Prof. Khoo Kay Kim
Seksyen 13, 46200 Petaling Jaya
Selangor Darul Ehsan, Malaysia

 **03-7890 4700**

 **bsr.helpdesk@boardlimited.com**

 **03-7890 4670**

Management Team**Ahmad Fariz bin Hassan***Managing Director/Group Chief Executive Officer***Suzila binti Khairuddin***Deputy Chief Executive Officer
(Finance & Corporate Services)***Azlan bin Abdul Jalil***Deputy Chief Executive Officer
(Strategy & Investments)***Zulkifli bin Mawardi***Chief Sustainability Officer/
Director, Investor Relations, Sustainability &
Communications***Selfia binti Muhammad Effendi***Company Secretary/Director, Secretarial***Russell Raj George***Chief Integrity & Governance Officer/
Director, Legal & Compliance***Siti Shazlina binti Shamsiruddin***Director, Human Resource Development***Khairul Ridzwan bin Azizan***Director, Internal Audit & Risk Management*

Notice of the 49th Annual General Meeting

NOTICE IS HEREBY GIVEN THAT THE FORTY-NINTH (“49TH”) ANNUAL GENERAL MEETING (“AGM”) OF KUMPULAN PERANGSANG SELANGOR BERHAD (“KPS BERHAD” OR “THE COMPANY”) WILL BE HELD AT BALLROOM 1, SETIA CITY CONVENTION CENTRE, NO. 1, JALAN SETIA DAGANG AG U13/AG SETIA ALAM, SEKSYEN U13, 40170 SHAH ALAM, SELANGOR DARUL EHSAN ON TUESDAY, 19 MAY 2026 AT 10.00 A.M. FOR THE FOLLOWING PURPOSES:

ORDINARY BUSINESS:

- | | | |
|----|--|---|
| 1. | To receive the Audited Financial Statements for the financial year ended 31 December 2025, together with the Reports of the Directors and Auditors thereon. | Please refer to Explanatory Note 1 |
| 2. | To approve a single-tier final dividend of 2 sen per share in respect of the financial year ended 31 December 2025. | Please refer to Explanatory Note 2
(Ordinary Resolution 1) |
| 3. | To re-elect Dato’ Dr. Ahmad Fadzli bin Ahmad Tajuddin (“Dato’ Dr. Ahmad Fadzli”), who retires pursuant to Clause 78 of the Company’s Constitution and who, being eligible, offers himself for re-election. | Please refer to Explanatory Note 3
(Ordinary Resolution 2) |
| 4. | To re-elect the following Directors who retire pursuant to Clause 76(3) of the Company’s Constitution and who, being eligible, offer themselves for re-election: | Please refer to Explanatory Note 4 |
| | a. Dato’ Ikmal Hijaz bin Hashim (“Dato’ Ikmal Hijaz”) | (Ordinary Resolution 3) |
| | b. Norliza binti Kamaruddin (“Norliza”) | (Ordinary Resolution 4) |
| | c. Datuk Syed Izuan bin Syed Kamarulbahrin (“Datuk Syed Izuan”) | (Ordinary Resolution 5) |
| 5. | To approve the payment of Directors’ Remuneration to the Directors up to an amount of RM1,927,000, for the period immediately after the 49 th AGM until the next AGM of the Company. | Please refer to Explanatory Note 5
(Ordinary Resolution 6) |
| 6. | To re-appoint Ernst & Young PLT (“EY”) as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration. | Please refer to Explanatory Note 6
(Ordinary Resolution 7) |

Notice of the 49th Annual General Meeting

SPECIAL BUSINESS:

To consider and, if thought fit, to pass the following Ordinary Resolution:

7. Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions ("RRPT") of a Revenue or Trading Nature with KPS Berhad and its Subsidiary Companies ("KPS Berhad Group").

Please refer to Explanatory Note 7
(Ordinary Resolution 8)

"THAT subject always to the provisions of the Companies Act 2016 ("CA2016") and pursuant to Paragraph 10.09 of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities"), KPS Berhad Group be and is hereby authorised to enter into and give effect to the RRPT of a revenue or trading nature with the related parties as set out in Section 2.3 of the Circular to Shareholders dated 20 April 2026 ("Related Parties") provided that such transactions and/or arrangements are:

- a. recurrent transactions of a revenue or trading nature;
- b. necessary for the day-to-day operations;
- c. undertaken in the ordinary course of business at arm's length basis and are on normal commercial terms and transaction prices which are not more favourable to the Related Parties than those generally available to the public; and
- d. not detrimental to the minority shareholders of the Company,

("Proposed Shareholders' Mandate");

AND THAT such approval shall continue to be in force until:

- a. the conclusion of the next AGM of the Company following the AGM at which the Proposed Shareholders' Mandate is passed, at which time it will lapse, unless the authority is renewed by a resolution passed at such AGM; or
- b. the expiration of the period within which the next AGM of the Company after that date is required to be held under Section 340(2) of the CA2016 (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the CA2016); or
- c. revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting.

whichever is earlier;

AND THAT the Directors of the Company be and are hereby authorised to complete and do all such acts, deeds and things to give effect to the aforesaid Proposed Shareholders' Mandate and transactions contemplated under this resolution."

ANY OTHER BUSINESS:

8. To transact any other business for which due notice has been given in accordance with the Constitution of the Company and the CA2016.

Notice of the 49th Annual General Meeting

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT DATE

NOTICE IS ALSO HEREBY GIVEN that a single-tier final dividend of 2 sen per share, in respect of the financial year ended 31 December 2025 ("FY2025"), if approved by shareholders at the 49th AGM, will be payable on 16 June 2026 to shareholders registered in the Records of Depositors at the close of business on 4 June 2026.

A depositor shall qualify for entitlement only in respect of:

- a. Shares transferred to the Depositor's Securities Account before 4.30 p.m. on 4 June 2026 in respect of ordinary shares.
- b. Shares bought on the Bursa Securities on a cum entitlement basis according to the Rules of the Bursa Securities.

By Order of the Board

KUMPULAN PERANGSANG SELANGOR BERHAD

SELFIA BINTI MUHAMMAD EFFENDI

Company Secretary
SSM PC No. 201908000999
MAICSA 7046782

Shah Alam
20 April 2026

Explanatory Notes on Ordinary and Special Businesses

1. Agenda Item No. 1 - Audited Financial Statements for the Financial Year Ended 31 December 2025

The Agenda item is meant for discussion only. The provisions of Sections 248(2) and 340(1)(a) of the CA2016 only require the Audited Financial Statements and the Reports of the Directors and Auditors thereon be laid before the Company at its AGM. As such, this Agenda item is not a business which requires a resolution to be put to a vote by the Shareholders.

2. Agenda Item No. 2 - Single-Tier Final Dividend

With reference to Section 131 of the CA2016, a company may only make a distribution to the shareholders out of profits of the company available if the company is solvent. On 31 March 2026, the Board had considered the amount of dividend and decided to recommend the same for the shareholders' approval at the forthcoming 49th AGM.

Notice of the 49th Annual General Meeting**3. Agenda Item No. 3 - Re-election of Director (Dato' Dr. Ahmad Fadzli) pursuant to Clause 78 of the Company's Constitution**

Clause 78 of the Company's Constitution provides, amongst others, that the Board shall have the power to appoint any person as a Director to fill a casual vacancy or as an additional Director to the existing Board, and that any Director so appointed shall hold office until the next following AGM and shall then be eligible for re-election.

Accordingly, Dato' Dr. Ahmad Fadzli shall hold office until the conclusion of the 49th AGM and shall then be eligible for re-election pursuant to Clause 78 of the Company's Constitution.

Dato' Dr. Ahmad Fadzli possesses over twenty-eight (28) years of distinguished experience in public service, with extensive expertise in public administration, economics, leadership, capacity building, ethics and integrity. He currently serves as the Selangor State Secretary, a position he assumed in February 2025. Prior to this appointment, he served as the State Financial Officer of Selangor beginning in December 2021.

Dato' Dr. Ahmad Fadzli demonstrates strong leadership in guiding the Board with professionalism and a collaborative approach. He provides clear directions and ensures that the Board operates cohesively, discharging its duties effectively while maintaining focus on the Company's strategic objectives and long-term sustainability.

As Chairman, Dato' Dr. Ahmad Fadzli plays a pivotal role in enhancing the Board's overall effectiveness by fostering constructive deliberation, facilitating balanced decision-making, and upholding high standards of corporate governance. He provides leadership by ensuring that discussions during the Board meetings are well-structured, well-informed, and aligned with governance best practices.

The recommendation for the re-election of Dato' Dr. Ahmad Fadzli is premised on the strategic value he brings to KPS Berhad. His insight into the State's policies and development priorities provides the Company with a valuable perspective on the State's direction, which may present opportunities for KPS Berhad in formulating its corporate strategies.

Based on the Annual Board Evaluation ("ABE") 2025 results, the overall performance of Dato' Dr. Ahmad Fadzli as both Chairman of the Board and Director of KPS Berhad was rated as Good, which falls into the "Above Expectation" category under the ABE 2025 rating scale.

In adherence to Practice 1.4 of the Malaysian Code on Corporate Governance ("MCCG"), Dato' Dr. Ahmad Fadzli, as Chairman of the Board, does not serve as a member of any Board Committees ("BCs"). This practice helps maintain appropriate checks and balances and ensures an objective review of matters presented by the BCs. He also meets the Fit and Proper Criteria set out in the Directors' Fit and Proper Policy ("DFP Policy") of the Company.

4. Agenda Item No. 4 - Re-election of Directors who retire in accordance with Clause 76(3) of the Company's Constitution

Clause 76(3) of the Company's Constitution provides that one-third (1/3) of the Directors of the Company for the time being, or if their number is not three (3) or a multiple of three (3), then the number nearest to one-third (1/3), shall retire from office at the conclusion of each AGM. It further provides that all Directors shall retire from office at least once every three (3) years, but shall be eligible for re-election.

In determining the number of Directors required to retire by rotation at the 49th AGM, three (3) out of the seven (7) Directors are to retire in accordance with Clause 76(3) of the Company's Constitution.

Notice of the 49th Annual General Meeting

The Nomination and Remuneration Committee (“NRC”) has assessed the eligibility of each Director standing for re-election based on their performance, taking into consideration the results of their latest ABE, which evaluates Board competencies in the following areas:

- i. Board Fundamental Roles and Responsibilities
- ii. Board Mix and Composition
- iii. Board Dynamic
- iv. Board Meeting Procedures
- v. Board Portfolio Management
- vi. Board Sustainability and Environmental, Social, and Governance (“ESG”)
- vii. Board Management Relationship
- viii. Board Continuity Management
- ix. Board Stakeholder Management

Based on the recommendation of the NRC, the Board is satisfied with the performance, contributions and time commitment of the following Directors retiring by rotation under Clause 76(3) of the Company’s Constitution and considers them eligible for re-election for the following justifications:

i. Re-election of Dato’ Ikmal Hijaz as Senior Independent Non-Executive Director (“SINED”)

Dato’ Ikmal Hijaz’s extensive experience in project management, strategic planning, and business strategy, coupled with his expertise in human capital development, positions him as a valuable asset to the Board.

As the Chairman of the NRC, he has provided pragmatic counsel on succession planning, talent management, and remuneration matters within the Group, significantly contributing to the NRC’s positive performance. He also serves as the SINED of the Company and has chaired several Board meetings in the Chairman’s absence. His re-election will ensure continuity of leadership and the continued provision of valuable insight to support the Company’s future growth.

In his capacity as a member of the Board Audit Committee (“BAC”), Sustainability Board Committee (“SBC”), and Board Investment Review Committee (“BIRC”), he demonstrates strong acumen in audit oversight, strategic sustainability matters, and investment activities, thereby safeguarding the interests of the Group.

Having served as a director for over eight (8) years, Dato’ Ikmal Hijaz has developed an in-depth understanding of the Group’s business strategies and manufacturing landscape, enabling him to continue steering the Company toward sustainable growth.

Based on the ABE 2025 results, his overall performance as a director of KPS Berhad was rated as Good, which falls within the “Above Expectation” category under the ABE 2025 rating scale.

He fulfils the independence requirement set out in the MMLR of Bursa Securities and meets the Fit and Proper Criteria outlined in the Company’s DFP Policy.

Notice of the 49th Annual General Meeting

ii. Re-election of Norliza as Independent Non-Executive Director (“INED”)

The recommendation to re-elect Norliza is supported by her extensive expertise in corporate social responsibility, strategic planning, business relations, crisis communications, and reputation management. With over thirty-two (32) years of experience across Malaysia and international markets spanning multiple sectors, her proficiency in key communications disciplines enables her to provide effective leadership and strategic oversight in advancing the Group’s sustainability culture and long-term business resilience.

Norliza is a champion of ESG principles and a forward-thinking leader who effectively links material sustainability risks to business strategy. This aligns seamlessly with her role as the Chairman of the Company’s SBC. Her guidance in public and investor relations has been instrumental in supporting the Group’s transition toward more sustainable practices.

Having served as a director of KPS Berhad for eight (8) years, she has gained a deep understanding of the Group’s strategies, business operations, and operating environment. She actively contributes to Board and Committee deliberations, offering constructive insights to ensure that business operations remain efficient while minimising adverse environmental impacts. Her leadership and counsel have significantly supported the Group’s efforts to embed sustainable development practices across its operations. In recognition of these initiatives, KPS Berhad has received multiple awards and accolades for its sustainability achievements.

Based on the ABE 2025 results, Norliza’s overall performance as a Director of KPS Berhad was rated as Good, which falls within the “Above Expectation” category under the ABE 2025 rating scale.

She fulfils the independence requirement set out in the MMLR of Bursa Securities and meets the Fit and Proper Criteria under the Company’s DFP Policy.

iii. Re-election of Datuk Syed Izuan as INED

Datuk Syed Izuan has over thirty-two (32) years of extensive experience in the finance and investment sectors, with expertise in accounting, audit, financial reporting, and investment analysis. Effective 1 January 2025, he was appointed as the Managing Director of Sapura Industrial Berhad (“Sapura Industrial”).

He is widely regarded for his strong communication and analytical skills. In his capacity as Chairman of the BAC, he demonstrates a high level of diligence, objectivity, and precision in articulating views and in assessing matters relating to the integrity of the Group’s financial reporting and audit processes.

His broad-based experience continues to add significant value to the Board from both financial and investment perspectives and aligns well with the Company’s strategic needs, given KPS Berhad’s nature as an investment holding company.

In addition, his role as the Managing Director of Sapura Industrial further demonstrates his depth of knowledge and practical experience in operational business environments.

Based on the ABE 2025 results, his overall performance as a Director of KPS Berhad was rated as Good, which falls within the “Above Expectation” category under the ABE 2025 rating scale.

He fulfils the independence requirement set out in the MMLR of Bursa Securities and meets the Fit and Proper Criteria outlined in the Company’s DFP Policy.

The Board has endorsed the NRC’s recommendation to seek shareholders’ approval for the re-election of the above retiring directors. The retiring directors have abstained from deliberations and decisions concerning their own eligibility to stand for re-election at the relevant Board meeting.

The profiles of the retiring directors are set out in Chapter 6 – Our Leadership (Board of Directors Profile) of the 2025IAR.

Notice of the 49th Annual General Meeting

5. Agenda Item No. 5 - Directors' Remuneration

Section 230(1) of the CA2016 provides, amongst others, that "the fees" of the directors and "any benefits" payable to the directors of a listed company and its subsidiary companies shall be approved at a general meeting. In this respect, the shareholders' approval shall be sought at the 49th AGM on the Directors' remuneration under Ordinary Resolution 6 on payment of Directors' remuneration in respect of the period immediately after the 49th AGM to the next AGM of the Company ("Relevant Period").

The total remuneration for Directors is estimated to be up to RM1,927,000 for the Relevant Period, which will take effect from 20 May 2026, subject to the shareholders' approval.

This amount is determined based on various factors, such as:

- In line with prudent governance and operational efficiency, an allocation has been earmarked in the approved budget to cover additional Board and BCs meetings. This provision ensures that the Company is adequately prepared to convene any special meetings that may arise during the Relevant Period, including those necessitated by new investments entered into by the Group. Such flexibility is essential to support timely decision-making and maintain effective oversight amid dynamic business developments.
- To ensure comprehensive health protection for the Board, an additional allocation has been made for medical coverage due to escalating insurance premiums. This adjustment is necessary given the Board's age demographics, with two Directors over 70 years old, which is expected to result in higher insurance costs under the current scheme. The enhanced provision safeguards the continued well-being of all Directors and reflects prudent risk management by the Company.

The payment of Directors' remuneration to the Directors of the Company will be made by the Company on a monthly basis and/or as and when incurred, effective 20 May 2026.

6. Agenda Item No. 6 - Re-appointment of Auditors

The BAC, at its meeting held on 27 March 2026, undertook its annual assessment of the performance and independence of the external auditors, EY. The assessment covers the auditors' calibre, quality of processes and performance, audit team, independence and objectivity, audit scope and planning, audit fees and audit communications, in accordance with KPS Berhad's Appointment and Assessment of External Auditors Policy.

In its evaluation, the BAC was satisfied with EY's rating based on the quality of the audit, their performance and competency, and the sufficiency of the resources provided by the external audit team to the KPS Berhad Group. The BAC also confirmed that the provision of audit and non-audit services by EY to KPS Berhad Group for FY2025 did not impair EY's objectivity or independence as the Company's external auditors.

At its meeting held on 31 March 2026, the Board approved the BAC's recommendation to seek shareholders' approval at the 49th AGM for the re-appointment of EY as the Company's external auditors for the financial year ending 31 December 2026, and to authorise the Board to fix their remuneration under Resolution 7.

Notice of the 49th Annual General Meeting

7. Agenda Item No. 7 - Proposed Renewal of Existing Shareholders' Mandate for RRPT of a Revenue or Trading Nature

The proposed Ordinary Resolution 8, if passed, is primarily to renew its existing shareholders' mandate ("Mandate") by authorising the KPS Berhad Group to enter into recurrent transactions with the related parties which are necessary for the day-to-day operations of the KPS Berhad Group and are based on normal commercial terms and transaction prices that are not more favourable to the related parties than those generally made available to the public. The Mandate shall lapse at the conclusion of the next AGM unless the authority is renewed by a resolution passed at such general meeting.

For more details, please refer to the Circular to Shareholders dated 20 April 2026.

Notes:

1. For the purpose of determining a member who shall be entitled to attend this 49th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Clause 55(2) of the Company's Constitution and Section 34(l) of the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act") to issue a General Meeting Record of Depositors as of 13 May 2026. Only a depositor whose name appears on the Record of Depositors as of 13 May 2026 shall be entitled to attend the said meeting and to speak or vote on his/her/its behalf.
2. A member entitled to attend and vote at this General Meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his place. A proxy may but need not be a member of the Company.
3. A Member of the Company, who is entitled to attend and vote at a meeting of the Company, or at a meeting of any class of Members of the Company, may appoint up to two (2) proxies to attend and vote instead of the Member at the meeting.
4. If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the listing requirements of the stock exchange.
5. Where a member of the Company is an authorised nominee as defined in the Central Depositories Act, it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
7. Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
8. If the appointer is a corporation, the proxy form must be executed under its Common Seal in accordance with the corporation's constitution. If the corporation does not have a common seal, the proxy form should be stamped with a rubber stamp and executed by:
 - i. At least two (2) authorised officers, one (1) of whom shall be a director; or
 - ii. Any director and/or authorised officers, in accordance with the laws of the country where the corporation is incorporated.
9. For a corporate member who has appointed a representative instead of a proxy to attend this meeting, please bring the **ORIGINAL** certificate of appointment executed in the manner as stated in this proxy form if this has not been lodged at the Share Registrar's office earlier.
10. If the name is not inserted in the space for the name of your proxy, the Chairman of the meeting will act as your proxy.
11. The proxy form must be deposited at the Share Registrar's of the Company, namely Boardroom Share Registrar Sdn Bhd ("Boardroom") at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia, or alternatively, to submit your electronic Proxy Form via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com> not less than 48 hours before the time fixed for holding the meeting. Please refer to the Administrative Guide for Shareholders of the 49th AGM for the steps to submit the electronic Proxy Form.
12. Please ensure ALL the particulars as required in this proxy form are completed, signed and dated accordingly.
13. The last date and time for lodging the proxy form is at 10.00 a.m. on Sunday, 17 May 2026.
14. Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the registration staff for verification:
 - a. Identity card (NRIC) (Malaysian), or
 - b. Police report (for loss of NRIC) / Temporary NRIC (Malaysian), or
 - c. Passport (Foreigner).
15. The lodging of a form of proxy does not preclude a member from attending and voting in person at the meeting, should the member subsequently decide to do so.

Statement Accompanying Notice of the 49th Annual General Meeting

1. Details of Individual Standing for Election as Director (Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

There is no individual seeking election as a director at the 49th AGM of the Company.

2. Details of Directors Standing for Re-Election under the Company's Constitution

The following are Directors retiring pursuant to Clause 78 and Clause 76(3) of the Company's Constitution and standing for re-election (as per Ordinary Resolutions 2, 3, 4 and 5):

- i) Clause 78: Retirement after appointment to fill casual vacancy (Ordinary Resolution 2)

DATO' DR. AHMAD FADZLI BIN AHMAD TAJUDDIN, AMP, PCM, SMS, DPMS
Chairman, Non-Independent Non-Executive Director

Nationality : Malaysian
Age/Gender : 54/Male
Date of Appointment : 26 May 2025
Length of Tenure as Director : 10 months

Membership of Board Committees

- None

Qualifications

- Doctorate in Business Management, Universiti Sains Malaysia
- Master of Business Management, Universiti Kebangsaan Malaysia
- Diploma in Public Administration, National Institute of Public Administration (INTAN)
- Bachelor of Arts (Honours) Pengajian Ilmu Wahyu dan Warisan Islam, Universiti Islam Antarabangsa

Membership of Associations

- Member of the Institute of Corporate Directors Malaysia

Area of Expertise

- Public Administration, Economics, Leadership, Capacity Building, Ethics, and Integrity

Other Directorships (as of 26 March 2026)

Listed Entities

- None

Public Companies

- Invest Selangor Berhad
- Air Selangor Berhad
- Kumpulan Hartanah Selangor Berhad
- Permodalan Negeri Selangor Berhad

Board ("BOD"), BCs and General Meeting:

BOD	BC	AGM	EGM
4/5*	N/A	N/A [®]	1/1

Notes:

N/A Not applicable [Dato' Dr. Ahmad Fadzli does not sit on any of the BC in line with Practice 1.4 and Guidance 1.4 of the MCCG to ensure there is a check and balance as well as an objective review by the Board].

N/A[®] Not applicable as Dato' Dr. Ahmad Fadzli was appointed on 26 May 2025, which is after the AGM date

*The attendance at meetings was based on the number of meetings held during the time the Director held office.

Working Experience and Current Engagements

YB Dato' Dr. Ahmad Fadzli bin Ahmad Tajuddin has over 28 years of distinguished public service experience and demonstrates expertise in public administration, economics, leadership, capacity building, ethics, and integrity. He was appointed as the Selangor State Secretary effective February 2025. Prior to this appointment, he served as the Selangor State Financial Officer beginning December 2021.

His previous roles include serving as the President (Yang Dipertua) of the Klang Municipal Council (now Royal Klang City Council) starting in April 2020. He also gained valuable experience in district administration through his positions as Assistant District Officer and Chief Assistant District Officer in Perak. In addition, he held the position of Head of the Management Development and Innovation Cluster at INTAN.

He currently serves as the Selangor State Secretary.

Interest in Securities of the Company and Its Subsidiary Companies

(as of 26 March 2026)

- None

Conflict of Interest / Relationship with any other Directors and/or Major Shareholders of the Company

Dato' Dr. Ahmad Fadzli was nominated as Chairman, Non-Independent Non-Executive Director, by Menteri Besar Selangor (Incorporated) ("MBI"). Darul Ehsan Investment Group Berhad ("DEIG") is a major shareholder of the Company with a direct shareholding of 57.88%. MBI is a holding company of DEIG.

Statement Accompanying Notice of the 49th Annual General Meeting

- ii) Clause 76(3) of the Company’s Constitution and standing for re-election (as per Ordinary Resolutions 3):

DATO’ IKMAL HIJAZ BIN HASHIM, DIMP

Senior Independent Non-Executive Director

Nationality : Malaysian
 Age/Gender : 73/Male
 Date of Appointment : 1 January 2018
 Length of Tenure as Director : 8 years 3 months

Membership of Board Committees

- Chairman of the NRC
- Member of the BAC
- Member of the BIRC
- Member of the SBC

Qualifications

- MPhil. in Land Management, University of Reading, UK
- Bachelor of Arts with Honours, University Malaya

Membership of Associations

- Member of the ICDM

Area of Expertise

- Project Management, Strategic Planning and Business Strategy, Human Capital

Other Directorships (as of 26 March 2026)

Listed Entities

- Prolintas Infra Business Trust

Public Companies

- None

BOD, BCs and General Meeting:

BOD	NRC	BAC	BIRC	SBC	AGM	EGM
8/9	5/5	6/6	5/5	3/3	1/1	1/1

Working Experience and Current Engagements

Dato’ Ikmal began his career in the Administrative and Diplomatic Service of the Government of Malaysia in 1976. In late 1991, he left government service and joined United Engineers (M) Berhad as General Manager of the Malaysia-Singapore Second Crossing project.

In 1993, he became the Chief Operating Officer of Projek Lebuhraya Utara-Selatan Berhad (“PLUS”), and in 1995, he was promoted to Managing Director of the company. In 1999, he was appointed as the Managing Director of Prolink Development Sdn Bhd (“PROLINK”) and concurrently assumed the position of President of the Property Division of the Group. He was subsequently appointed as Managing Director of Renong Berhad, a position he held from 2002 until 2003.

In November 2003, Dato’ Ikmal was seconded to Pos Malaysia Berhad as Chief Executive Officer/Managing Director and subsequently served as the Group Managing Director of Pos Malaysia and Services Holdings Berhad. In November 2007, he was appointed as the Chief Executive of the Iskandar Regional Development Authority (“IRDA”), where he served until February 2009. He then became the Chairman of Faber Group Berhad from 1 March 2009 until June 2014. During that period, he also served as an Independent Non-Executive Director of UEM Land Berhad. Additionally, he was the Chairman of MB World Group Berhad from 2016 to 2020, a Director of Nadayu Properties Berhad from 2009 to 2020, and a Director of EP Manufacturing Berhad from 2009 to 2021.

Dato’ Ikmal is currently the Chairman and a Non-Independent Non-Executive Director of Prolintas Managers Sdn Bhd (“PMSB”), having been appointed to the Board on 2 June 2022. PMSB is the trustee-manager of Prolintas Infra Business Trust, an Islamic business trust which was listed on the Main Market of Bursa Malaysia Securities Berhad on 25 March 2024.

Interest in Securities of the Company and Its Subsidiary Companies

(as of 26 March 2026)

- None

Conflict of Interest / Relationship with any other Directors and/or Major Shareholders of the Company

Dato’ Ikmal does not possess any conflicts of interest or family relationships with any other Directors and/or Major Shareholders of the Company.

Statement Accompanying Notice of the 49th Annual General Meeting

- iii) Clause 76(3) of the Company's Constitution and standing for re-election (as per Ordinary Resolutions 4):

NORLIZA BINTI KAMARUDDIN

Independent Non-Executive Director

Nationality : Malaysian
 Age/Gender : 61/Female
 Date of Appointment : 6 April 2018
 Length of Tenure as Director : 7 years 11 months

Membership of Board Committees

- Chairman of the SBC
- Member of the NRC
- Member of the BGRC

Qualifications

- Industry Adjunct Professor Multimedia University
- Senior Certified Professional Coach ("SCPC"), Coach Transformation Academy, Dubai
- Professional Certificate in Corporate Public Affairs ("CPA"), The Center of Corporate Public Affairs, Melbourne Business School, Australia
- Bachelor's in Arts and Design, University Teknologi MARA ("UiTM"), Universiti Teknologi Mara

Membership of Associations

- Member of European Mentoring and Coaching Council Global
- Member of the ICDM
- Member of the International Public Relations Association

Area of Expertise

- Reputation Management, International Business/Relations, Crisis Communications, Branding and Sustainability

Other Directorships (as of 26 March 2026)**Listed Entities**

- Sedania Innovator Berhad
- British American Tobacco (Malaysia) Berhad

Public Companies

- None

BOD, BCs and General Meeting:

BOD	NRC	BGRC	SBC	AGM	EGM
8/9	5/5	4/4	3/3	1/1	0/1

Working Experience and Current Engagements

Norliza is a senior communications specialist with more than 32 years of experience in Malaysia and international markets. She specialises in multiple sectors, including energy, finance, banking, aviation, telecommunications, and hospitality, and has extensive experience across various communications disciplines, particularly reputation management, strategic communications, strategic planning, corporate and government stakeholder management, crisis communications, corporate social responsibility, branding, media relations, and internal communications. Norliza has helped organisations across ASEAN, the Middle East, and the United States of America develop and execute comprehensive communication strategies.

She is the only Malaysian to be recognised in three of the world's most prestigious PR and marketing awards. She was named one of the 'Top 500 Most Influential PR Professionals' in the PR Week Power Book 2014 and 2015 by the global publication PR Week. She was also listed in the 'Power List 2014 - Top 50 Most Influential People in PR' by PR Week Asia. In addition, The Internationalist in New York honoured her as 'The Internationalist of the Year 2014'.

Norliza is an Adjunct Professor at the Faculty of Applied Communication at Multimedia University Malaysia. In recognition of her contributions in architecting and developing the faculty's Bachelor of Strategic Communications programme, the faculty named its best communications student award after her, namely the 'PERMATA Liz Kamaruddin Communication Excellence Award'.

Interest in Securities of the Company and Its Subsidiary Companies

(as of 26 March 2026)

- None

Conflict of Interest / Relationship with any other Directors and/or Major Shareholders of the Company

Norliza does not possess any conflicts of interest or family relationships with any other Directors and/or Major Shareholders of the Company.

Statement Accompanying Notice of the 49th Annual General Meeting

- iv) Clause 76(3) of the Company's Constitution and standing for re-election (as per Ordinary Resolutions 5):

DATUK SYED IZUAN BIN SYED KAMARULBAHRIN, PJN

Independent Non-Executive Director

Nationality : Malaysian
 Age/Gender : 56/Male
 Date of Appointment : 15 August 2022
 Length of Tenure as Director : 3 years 8 months

Membership of Board Committees

- Chairman of the BAC
- Member of the NRC
- Member of the BIRC

Qualifications

- Certified Public Accountants, Malaysia
- Chartered Certified Accountants (ACCA), UK

Membership of Associations

- Fellow Member of the ACCA, UK
- Member of the ICDM
- Member of the Malaysian Institute of Accountants
- Member of the Malaysian Institute of Certified Public Accountants

Area of Expertise

- Accounting, Auditing, Financial Reporting, and Investments Analysis

Other Directorships (as of 26 March 2026)

Listed Entities

- Sapura Industrial Berhad

Public Companies

- None

BOD, BCs and General Meeting:

BOD	NRC	BAC	BIRC	AGM	EGM
9/9	5/5	6/6	5/5	1/1	1/1

Working Experience and Current Engagements

Datuk Syed Izuan began his career with PricewaterhouseCoopers (PwC) in 1993, where he conducted statutory audits on both private and public companies. He later joined Malaysian Resources Corporation Berhad, where he was primarily responsible for investment analysis and evaluation. Subsequently, he joined Sapura Group as an Investment Manager before being promoted to Chief Financial Officer ("CFO").

In 2006, he left the Sapura Group to assume the role of CFO at Tradewinds Plantation Berhad and Tradewind (M) Bhd. He later joined Kuwait Finance House (Malaysia) Berhad, eventually serving as the Head of the International Business Division, focusing on investment activities. In January 2012, Datuk Syed Izuan joined The Weststar Group as the Group Financial Adviser, supporting businesses across the automotive, aviation, construction and property, defence, and engineering sectors.

Effective 1 January 2025, Datuk Syed Izuan was appointed as the Managing Director of Sapura Industrial, transitioning from his previous role as an INED. Concurrently, he stepped down as the Chairman of the Audit Committee of Sapura Industrial.

Previously, he served as an INED of Sedania Innovator Berhad and Evergreen Fibreboard Berhad and was also a member of the Audit Committee for both companies. During his tenure with The Weststar Group, he was appointed as a Board member of Weststar Aviation Services Sdn Bhd.

Interest in Securities of the Company and Its Subsidiary Companies

(as of 26 March 2026)

- None

Conflict of Interest / Relationship with any other Directors and/or Major Shareholders of the Company

Datuk Syed Izuan does not possess any conflicts of interest or family relationships with any other Directors and/or Major Shareholders of the Company.

Other than traffic offences, none of the Directors listed above have been convicted for any offences within the past five (5) years, nor have any of them been imposed any public sanction or penalty by any relevant regulatory bodies during the Financial Year under review.

The Directors listed above have met the Fit and Proper Criteria set out in the Directors' Fit and Proper Policy of the Company.

Administrative Guide for Shareholders

Meeting day, Date and Time:	Tuesday, 19 May 2026 at 10.00 a.m.
Meeting Venue:	Ballroom 1, Setia City Convention Centre, No. 1, Jalan Setia Dagang AG U13/AG, Setia Alam Seksyen U13, 40170 Shah Alam, Selangor Darul Ehsan.
Mode of Meeting:	By way of a physical meeting

A. Entitlement to Participate and Vote at the 49th Annual General Meeting (“AGM”)

1. Only shareholders whose names appear on the Record of Depositors (“ROD”) as of Wednesday, 13 May 2026 shall be eligible to participate at the 49th AGM.
2. If a shareholder is unable to participate at the 49th AGM:
 - (a) He/she may appoint proxy/proxies to participate and vote on his/her behalf: or
 - (b) He/she may also appoint the Chairman as his/her proxy and indicate the voting instructions in the Proxy Form.
3. If a shareholder wishes to participate at the 49th AGM, he/she must not submit any Proxy Form. A shareholder will not be allowed to participate in the meeting together with proxy/proxies appointed by him/her.

B. Registration

1. Registration will start at 8.00 a.m. and close until such time as may be determined by the Chairman of the meeting.
2. Please produce your original MyKad/ Identification Card or Passport (for foreigners) during registration. Only the original MyKad/ Identification Card or Passport will be accepted for identity verification purposes. Please ensure that you collect your MyKad/ Identification Card or passport thereafter.
3. No person will be allowed to register on behalf of another person with the original MyKad/ Identification Card or Passport of that other person.

4. Upon verification and registration:

- (a) Please sign the Attendance List and an identification wristband will be provided at the registration counter;
- (b) A special QR code will be generated for shareholders to scan and access to the e-polling system using own smartphone/tablet;
- (c) If you are attending the AGM as a shareholder as well as a proxy, you will be registered once and will only be given one identification wristband; and
- (d) No person will be allowed to enter the meeting hall without wearing the identification wristband. There will be no replacement in the event that you lose/misplace the identification wristband.

5. After registration, please vacate the registration area immediately and proceed to the meeting hall.

6. The registration counter will only handle verification of identity and registration of attendance.
7. Help desk support is available for any other enquiries/assistance/revocation of a proxy’s appointment.

Administrative Guide for Shareholders

C. Lodgement of Proxy

If you are unable to attend the AGM in person and wish to appoint the Chairman of the AGM as your proxy to vote on your behalf, the instrument appointing proxy(ies) may be made in the following manner:

(a) In hardcopy form

Deposit your proxy form at the office of the Poll Administrator, Boardroom Share Registrars Sdn Bhd ("Boardroom") at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan not less than forty-eight (48) hours before the time appointed for the holding of the 49th AGM, i.e. latest by **Sunday, 17 May 2026 at 10.00 a.m.** Any alteration to the Proxy Form must be initialled.

(b) By electronic means (following the steps below):

For Individual/ Corporate Shareholders

- i. Log in to <https://investor.boardroomlimited.com>
- ii. Select **KUMPULAN PERANGSANG SELANGOR BERHAD 49TH ANNUAL GENERAL MEETING** from the list of Meeting Event(s) and click **"Enter"**
- iii. Go to **"Proxy"** and click on **"Submit eProxy Form"**
- iv. For Corporate Shareholders, select the company you would like to represent (if more than one)
(Boardroom Smart Investor Portal now facilitates the registration of Corporate Shareholders).
Enter your 9 digits CDS account no. and number securities held.
- v. Select your proxy/proxies appointment - either the Chairman of the meeting or individual named proxy/proxies.
- vi. Read and accept the General Terms and Conditions by clicking **"Next"**.
- vii. Enter the required particulars of your proxy/proxies.
- viii. Indicate your voting instruction for each Resolution - FOR, AGAINST, ABSTAIN or DISCRETIONARY is selected, your proxy/proxies will decide on your votes during the poll at the meeting
- ix. Review and confirm your proxy/proxies appointment and click **"Submit"**
- x. Download or print the eProxy form as an acknowledgement.

For Authorised Nominees/Exempt Authorised Nominees

- i. Log in to <https://investor.boardroomlimited.com>
- ii. Select **KUMPULAN PERANGSANG SELANGOR BERHAD 49TH ANNUAL GENERAL MEETING** from the list of Meeting Event(s) and click **"Enter"**
- iii. Select the Nominees Company that you are representing
- iv. Go to **"Proxy"** and click on **"Submit eProxy Form"**
- v. Click on **"Download Excel Template"** to download
- vi. Insert the appointment of proxy/proxies for each CDS account with the necessary data and voting instructions in the downloaded Excel file template. Ensure the inserted data is correct and orderly.
- vii. Proceed to upload the duly completed Excel file.
- viii. Review and confirm your proxy/proxies appointment and click **"Submit"**.
- ix. Download or print the eProxy form as an acknowledgement.

Please note that the closing date and time to submit your proxy/proxies form is by **Sunday, 17 May 2026 at 10.00 a.m.**

D. Revocation of Proxy

If you have submitted your Proxy Form prior to the AGM and subsequently decide to appoint another person or wish to participate in the AGM yourself, please revoke the earlier appointed proxy(ies) at least forty-eight (48) hours before the AGM. Please find below the steps for the revocation of the eProxy Form or the hardcopy Proxy Form:

<p>eProxy Form</p> <ul style="list-style-type: none"> • Log in to https://investor.boardroomlimited.com • Select KUMPULAN PERANGSANG SELANGOR BERHAD 49TH ANNUAL GENERAL MEETING from the list of Meeting Event(s) and click "Enter" • Go to "Submitted eProxy Form list" and click "View" • Click "Cancel/Revoke" at the bottom of the eProxy Form • Click "Proceed" to confirm.
<p>Physical Form of Proxy</p> <ul style="list-style-type: none"> • Please write in to bsr.proxy@boardroomlimited.com to revoke the appointment of proxy(ies).

Alternatively, you may proceed to the Help desk counter on the AGM day to do proxy revocation. On revocation, your proxy(ies) will not be allowed to participate in the AGM. In such event, you should advise your proxy(ies) accordingly.

Administrative Guide for Shareholders


E. Submission of Pre-AGM Question(s)

1. You may submit questions relating to the agenda items of the 49th AGM in advance via the Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>, commencing from **20 April 2026** and in any event no later than **Sunday, 17 May 2026 at 10.00 a.m.** using the same user ID and password registered in BSIP, and select "SUBMIT QUESTION" to pose questions.
2. Chairman and management will respond to their best endeavours to questions submitted by shareholders which relate to the matters on the agenda of the 49th AGM. Questions that are similar or on the same matter may be consolidated and answered together.

F. 2025 Integrated Annual Report

1. The 2025 Integrated Annual Report ("2025IAR") is available on the Company's website at <https://kps.com.my> and Bursa Malaysia's website at www.bursamalaysia.com under Company Announcements.
2. As part of our commitment to sustainability, we encourage shareholders to refer to the softcopy version of the 2025IAR. However, if you do require a printed copy, you may request for a printed copy of the Annual Report via Boardroom Smart Investor Portal website at <https://investor.boardroomlimited.com>

G. Poll Voting

1. The voting at the 49th AGM will be conducted by poll in accordance with Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Boardroom as the Poll Administrator to conduct the poll by way of electronic voting and SKY Corporate Services Sdn Bhd as the Scrutineers to verify the poll results.
2. During the AGM, the Chairman will invite the Poll Administrator to brief on the e-Voting housekeeping rules. The voting session will commence as soon as the Chairman calls for the poll to be opened and until such time when the Chairman announces the closure of the poll. Please refer to item (i) - (iv) below when submitting your vote:
 - i. Once voting has commenced, this polling icon  will appear with the resolutions and voting choices until such time that the Chairman declares an end to the voting session;
 - ii. To vote, select your voting preference from the options provided. A confirmation message will appear to indicate that your vote has been received;

- iii. To change your vote, re-select your voting preference; and
- iv. If you wish to cancel your vote, please press 'Cancel'

3. All physical attendees are advised to bring their own personal devices in order to vote with the special QR code, which will be generated during registration.
4. Once the polling for each resolution has been completed, the Chairman will declare whether the resolution is successfully carried or duly passed and shareholders can view the results on the screen.

H. Parking

1. Parking is free. As only cashless payment method is acceptable, please bring your Touch n Go or Bank card for validation at the reception counter located in the Lobby.
2. By validating the card, you will not be charged for parking when you leave. Please be advised that the parking will have unlimited time access on 19 May 2026.
3. Parking space for visitor is located at P1 and P2 of Setia City Convention Centre ("SCCC").
4. Please be advised that KPS Berhad will not reimburse any parking costs incurred at any other location parking.

I. Personal Data Privacy

By registering for the electronic voting meeting and/or submitting the instrument appointing a proxy(ies) and/or representative(s), the member of the Company has consented to the use of such data for purposes of processing and administration by the Company (or its agents); and to comply with any laws, listing rules, regulations and/or guidelines.

J. Enquiries

Should you have any enquiry prior to the 49th AGM or if you wish to request technical assistance to participate in the 49th AGM, please contact Boardroom during office hours, Monday to Friday (8.30 a.m. to 5.30 p.m.) as follows:

Boardroom Share Registrars Sdn Bhd

Help Desk
Tel: +603 7890 4700
Email: bsr.helpdesk@boardroomlimited.com

Proxy Form

KUMPULAN PERANGSANG SELANGOR BERHAD
Registration No.197501002218 (23737-K) (Incorporated in Malaysia)

No. of Ordinary Shares Held

CDS Account No.

Proxy Form for the 49th Annual General Meeting ("AGM")

I/We
(Full name in capital letters)

NRIC No./Passport No./Registration No.

of.....
.....
(Full address)

being a member/members of Kumpulan Perangsang Selangor Berhad ("KPS Berhad" or "the Company"), hereby appoint:

Full Name (in Block):	NRIC/Passport No.:	Proportion of Shareholdings	
		No. of Shares	%
Address:			
Email Address:			
Mobile Phone No.:			

and/ or* (*delete as appropriate)

Full Name (in Block):	NRIC/Passport No.:	Proportion of Shareholdings	
		No. of Shares	%
Address:			
Email Address:			
Mobile Phone No.:			

or failing him/her, the Chairman of the Meeting, as my/our proxy to attend and vote for me/us and on my/our behalf at the 49th AGM of the Company, which will be held at Ballroom 1, Setia City Convention Centre, No. 1, Jalan Setia Dagang AG, U13/AG Setia Alam, Seksyen U13, 40170 Shah Alam, Selangor Darul Ehsan on Tuesday, 19 May 2026 at 10.00 a.m. and at any adjournment thereof.

My/Our proxy is to vote as indicated below:

Resolution	Agenda	For	Against
Ordinary Resolution 1	To approve a single tier final dividend of 2 sen per share in respect of the financial year ended 31 December 2025.		
Ordinary Resolution 2	To re-elect Dato' Dr. Ahmad Fadzli bin Ahmad Tajuddin, who retires pursuant to Clause 78 of the Company's Constitution and who being eligible, offers himself for re-election.		
Ordinary Resolution 3	To re-elect the following Directors who retire pursuant to Clause 76(3) of the Company's Constitution and who being eligible, offer themselves for re-election: Dato' Ikmal Hijaz bin Hashim		
Ordinary Resolution 4	Norliza binti Kamaruddin		
Ordinary Resolution 5	Datuk Syed Izuan bin Syed Kamarulbahrin		
Ordinary Resolution 6	To approve the payment of Directors' Remuneration to the Directors up to an amount of RM1,927,000 for the period immediately after the 49 th AGM until the next AGM of the Company.		
Ordinary Resolution 7	To re-appoint Ernst & Young PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration.		
Ordinary Resolution 8	Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with KPS Berhad and its Subsidiary Companies.		

(Please indicate with an "X" in the spaces provided how you wish your vote to be cast. If you do not do so, the proxy will vote or abstain from voting at his/her discretion).

.....
Signature/Common Seal of Shareholder

Dated thisday of 2026

Notes:

1. For the purpose of determining a member who shall be entitled to attend this 49th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Clause 55(2) of the Company's Constitution and Section 34(l) of the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act") to issue a General Meeting Record of Depositors as of 13 May 2026. Only a depositor whose name appears on the Record of Depositors as of 13 May 2026 shall be entitled to attend the said meeting and to speak or vote on his/her/its behalf.
2. A member entitled to attend and vote at this General Meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his place. A proxy may but need not be a member of the Company.
3. A Member of the Company, who is entitled to attend and vote at a meeting of the Company, or at a meeting of any class of Members of the Company, may appoint up to two (2) proxies to attend and vote instead of the Member at the meeting.
4. If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the listing requirements of the stock exchange.
5. Where a member of the Company is an authorised nominee as defined in the Central Depositories Act, it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
7. Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.

Fold here along dotted line

BOARDROOM SHARE REGISTRARS SDN BHD

[Registration No. 199601006647 (378993-D)]

11th Floor, Menara Symphony

No. 5, Jalan Prof. Khoo Kay Kim

Seksyen 13, 46200 Petaling Jaya

Selangor Darul Ehsan, Malaysia

Tel: +603 7890 4700 Fax: +603 7890 4650

**Affix
stamp
here**

8. If the appointer is a corporation, the proxy form must be executed under its Common Seal in accordance with the corporation's constitution. If the corporation does not have a common seal, the proxy form should be stamped with a rubber stamp and executed by:
 - i. At least two (2) authorised officers, one (1) of whom shall be a director; or
 - ii. Any director and/or authorised officers, in accordance with the laws of the country where the corporation is incorporated.
9. For a corporate member who has appointed a representative instead of a proxy to attend this meeting, please bring the **ORIGINAL** certificate of appointment executed in the manner as stated in this proxy form if this has not been lodged at the Share Registrar's office earlier.
10. If the name is not inserted in the space for the name of your proxy, the Chairman of the meeting will act as your proxy.
11. The proxy form must be deposited at the Share Registrar of the Company, namely Boardroom Share Registrar Sdn Bhd ("Boardroom") at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia, or alternatively, to submit your electronic Proxy Form via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com> not less than 48 hours before the time fixed for holding the meeting. Please refer to the Administrative Guide for Shareholders of the 49th AGM for the steps to submit the electronic Proxy Form.
12. Please ensure ALL the particulars as required in this proxy form are completed, signed and dated accordingly.
13. The last date and time for lodging the proxy form is at 10.00 a.m. on Sunday, 17 May 2026.
14. Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the registration staff for verification:
 - a. Identity card (NRIC) (Malaysian), or
 - b. Police report (for loss of NRIC) / Temporary NRIC (Malaysian), or
 - c. Passport (Foreigner).
15. The lodging of a form of proxy does not preclude a member from attending and voting in person at the meeting, should the member subsequently decide to do so.